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EVENTS



INTELLIGENCE



PUBLICATIONS

LC publishing Group provides 100% digital information - with a business angle - on legal, finance and food markets in Italy and is the largest legal publisher across southern Europe and Latin America after the acquisition of the majority share in Iberian Legal group. LC Publishing Group has offices in Milan, Madrid, and New York.

























METHODOLOGY

RANKING



Rankings A, B and C correspond to law firms specialising in Banking &Finance ranked by the **most prestigious legal directories** (Chambers & Partners and Legal 500).

A

Band 1

Band 2



Band 3

Rankings A, B and C are based on the average assessment (A, B and C) of qualities/expertise in the different practice areas (Finance, Project Finance, Banking, Dept Capital Markets, Restructuring, Litigation, Npl, Regulatory, Shipping, Real estate, Structured finance, Leveraged finance, Private clients/Family office, Private debt/minibond, Financial crime).

More specifically:

A The firm has a well-established presence in the market with a wide range of operations carried out for leading clients in the Banking & Finance sector; the team has transversal skills and is active in all Banking & Finance sub specializations; wide recognition and "high" reputation according to clients, peers and in general by all market observers contacted by our Research Center, including competitors.

B The firm is present and active in the market; the team has excellences in one or more – but not all – sub specializations; well-established and partially widespread reputation according to its clients and other lawyers' clients.

The firm is present and active in the market; the team's expertise has a primary focus on a specific practice area; recommendations are mostly received by its clients.

The symbol indicates that the firm is included in the Report for the first time.

The following signs $\triangle = \bigvee$ indicate:

- whether the firm ranking has changed compared to last year, i.e. whether it is moving up, moving down or is stable.
- whether the team has changed compared to last year, i.e. whether it is increasing in size, decreasing or is stable.

REPORT FINANCE

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2019 EVENTS CALENDAR





These awards refer to Legalcommunity, our digital title, and they reward the best law firms and lawyers by area of expertise. There are 8 Legalcommunity Awards each year.

Energy Awards	Past event 31 January
Finance Awards	Past event Milan, 21 February
Tax Awards	Milan, 25 March
Ip & Tmt Awards	Milan, 13 May
Corporate Awards	Milan, 13 June
Italian Awards (by region)	Rome, II July
Labour Awards	Milan, 30 September
Marketing Awards	Milan, 29 October



We reward the protagonists of the food & beverage sector in Italy for their excellence and impact from a business point of view (Chefs, entrepreneurs, small artisan producers etc.)

Milan, 9 December **Foodcommunity Awards**

DIVERSITY AWARDS

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This event contemplates a moment of discussion (roundtable) and a ceremony to celebrate the entities (companies and institutions) committed to the inclusion and the protection of rights of diversities.

Diversity Awards Milan, 4 July



These awards are dedicated to the Italian financial community and they reward the best bankers, advisors, investors, banks, private equity representatives, Sgr of the year.

Financecommunity Awards

Milan, 14 November



This event intends to reward the best professionals within companies: from legal affairs, HR, financial to tax departments.

Milan, 17 October Inhousecommunity Awards Lugano, 21 November Inhousecommunity Awards Switzerland

LEGALCOMMUNITYWEEK

The international week of events for the legal and business community in Milan.

Legalcommunity Week

Milan, 10-14 June

SAVETHEBRAND

LCPUBLISHINGGROUP

This event celebrates Made in Italy in the 3F sector "Fashion, Food, Furniture" through its protagonists: the entrepreneurs.

Save the Brand

Milan, 28 November

A DYNAMIC, GROWING MARKET WITH INCREASING COMPLEXITY AND NEW PLAYERS

by alessandra benozzo

TOTAL VALUE

This year, 62 law firms active in the Banking & Finance sector collaborated with Legalcommunity's research center, allowing us to come up with an updated picture of the industry in Italy.

Our sample includes:



In 2018, as with last year, the estimated turnover for business related to the Banking & Finance industry has experienced growth. The estimate the research center has come up with is overall turnover of about 414.82 million euros, with 6.7% growth compared to last year's data. Considering exclusively the same sample of firms of the 2017 study, the trend points to growth of 3.4% as well.

Below is the list of the 10 firms with the greatest estimated turnover linked to Banking & Finance. The collective turnover for these ten firms amounts to 275 million euros, therefore, more than half of the overall turnover in the sector.

TOP TEN FIRMS IN TERMS OF ESTIMATED TURNOVER

IN ALPHABETICAL ORDER

- * Allen & Overy
- ★ BonelliErede
- ★ Chiomenti
- Clifford Chance
- DLA Piper
- **★** F
- 🖈 Gianni Origoni Grippo Capelli & Partners
- ★ Legance
- ★ Linklaters
- ★ Simmons & Simmons

TEAMS

There are 1407 legal professionals, including partners, attorneys, associates and trainees, working in this area full or part time (1307 vs 1101 if we consider the same group of firms of 2017).

If we look at partners only, we find 348 this year. This represents an 8% increase over last year.

	2017		2018	
Total	1.500	*	1.407	
Partner	340		348	+2,4%

The largest teams according to the study are: La Scala with 166 professionals involved in the sector, almost double in size in comparison with the second firm in the ranking, Legance with 88 professionals.

Although the first two slots in the rankings are the same as 2017, we see an advance by the firm BonelliErede, which takes third place thanks to the addition of 10 lawyers and the decline of DLA Piper, which, even considering that it's down by 14 lawyers, the firm still remains one of the biggest and wellorganized teams.

	Firm	Team	Partners	% Partners
1	La Scala	166	15	9%
2	Legance	88	12	13,6%
3	BonelliErede	60	7	II,6%
4	Chiomenti	60	8	13,3%
5	Clifford Chance	52	11	21,1%
6	Allen & Overy	49	5	10,2%
7	Linklaters	48	6	12,5%
8	Orrick	45	7	15,5%
9	DLA Piper	43	12	27,9%
10	Simmons & Simmons	35	6	17,1%

Examining the total of all who've contributed to the totals, the average team/partner ratio is just over 13,5%. At the extreme end of the charts, we find a ratio of 9% for La Scala and 27,9 of DLA Piper.

TEAMS SHOWING THE MOST GROWTH:

Firm	Team 2018	Team 2017	Difference 📥
EY	16	4	+12
Bonellierede	60	50	+10
Legance	88	78	+10
Orrick	45	37	+8
Chiomenti	60	52	+8

TEAMS WITH THE GREATEST DECREASE:

Firm	Team 2018	Team 2017	Difference 🔻
DLA Piper	43	57	-14
Lombardi Segni e Assocaiti		20	-9
Grimaldi Studio Legale	28	34	-6
Linklaters	48	43	-5
Macchi di Cellere	16	21	-5

NEW HIRES IN 2018

There were a total of 162 new hires in B&F teams at the various firms.

Among them was a huge number of new partners brought in, along with those in more senior roles.

In detail:

Name	Joined the firm	From
Chiara Anceschi (Partner)	DLA Piper	Freshfields
Giuseppe Mele (Partner)	DLA Piper	BonelliErede
llario Giangrossi (Partner)	Grimaldi Studio Legale	Norton Rose Fulbright
Francesco Satta (Partner)	Grimaldi Studio Legale	Pavia e Ansaldo
Alessandro Nolet (Partner)	White & Case	Cleary Gottlieb
Tommaso Tosi (Partner)	White & Case	Shearman & Sterling
Eduardo Fiordiliso (Partner)	Gianni Origoni Grippo Cappelli & Partners	Unicredit
Nicola Cozzi (Partner)	GIM Legal	4Legal
Marco Corica (Partner)	GIM Legal	Studio Perri – Corica
Gianandrea Gallo (Partner)	GIM Legal	Studio Dalavecuras
Franco Grilli Cicilioni (Partner)	EY	Galadari Advocates & Lega Consultants
Massimiliano Bianchi (Partner)	EY	Clifford Chance
Oriana Granato (Partner)	EY	Gianni Origoni Grippo Cappelli & Partners
Riccardo Pontremoli (Partner)	Giovannelli e Associati	Bettini Formigaro Pericu
Carmine Oncia (Partner)	Giliberti Triscornia e Associati	Grimaldi Studio Legale
Enrico Troianiello (Partner)	Curtis	
Leonardo Giani (Partner)	Simmons & Simmons	Baker McKenzie
Gianpaolo Garofalo (Partner)	Dentons	BonelliErede
Alessandro Engst (Partner)	Dentons	Eversheds Sutherland
Giovanni Diotallevi (Partner)	Dentons	Chiomenti
Enrico Maria Mancuso (Partner)	Pedersoli Studio Legale	Baker McKenzie
Alessandro Zappasodi (Partner)	Pedersoli Studio Legale	Chiomenti
Marina Balzano (Partner)	Orrick	Pavia e Ansaldo
Sara Cerrone (Counsel)	Chiomenti	BonelliErede

If we look at internal promotions, La Scala certainly stands out. Between the end of 2018 and the beginning of 2019 five attorneys were promoted to partner: In May 2019, Gioacchino Foti was promoted partner in Clifford Chance.

FIRMS/LAWYERS MENTIONED MOST FREQUENTLY BY THE MARKET

Ranking of those most mentioned **by peers**:

Firms	
l°	CHIOMENTI
2°	CLIFFORD CHANCE
3.	GIANNI ORIGONI GRIPPO CAPPELLI & PARTNERS
Lawye	re
Lany	18
)°	ANDREA AROSIO – Linklaters
°	

Ranking of those most mentioned **by professionals** in the market:

Firms	
l°	CLIFFORD CHANCE
2°	LEGANCE
3.	LINKLATERS
Lawye	rs
	rs CHARLES ADAMS – Clifford Chance

In terms of the individual specializations, the following names got the most mentions:

Banking

- · Allen & Overy
- Linklaters Andrea Arosio
- Caiazzo Donnini Pappalardo & Associati Giulio Tognazzi
- Latham & Watkins Andrea Novarese

Debt Capital Markets

- Allen & Overy Cristiano Tommasi
- DLA Piper Giovanni Ragnoni Bosco Lucarelli
- White & Case Michael Immordino

Restructuring

- Linklaters Francesco Faldi
- Gianni Origoni Grippo Cappelli & Partners -Gabriella Covino
- Molinari e Associati Ugo Molinari

Litigation

- Lombardi Segni e Associati Giuseppe Lombardi
- Giliberti Triscornia e Associati Enrico Giliberti
- Studio Legale Irti Natalino Irti

Npls

- Legance Andrea Giannelli
- Italian Legal Services Norman Pepe
- Freshfields Corrado Angelelli

Regulatory

- Gianni Origoni Grippo Cappelli & Partners -Emanuele Grippo
- RCCD Silvio Riolo
- Studio Carbonetti e Associati Francesco Carbonetti

Shipping

- Norton Rose Fulbright Gennaro Mazzuoccolo
- Chiomenti Alfredo Lizio
- Watson Farley & Williams Furio Samela

Real estate

- Osborne Clarke Andrea Pinto
- DLA Piper Olaf Schmidt
- **Dentons** Federico Sutti

Structured Finance

- Linklaters Linda Taylor
- Allen & Overy Stefano Sennhauser
- Orrick Patrizio Messina

Leveraged Finance

- Clifford Chance Charles Adams
- Linklaters Andrea Arosio
- Simmons & Simmons Davide D'Affronto

Private banking/family office

- Grimaldi Studio Legale Davide Contini
- Tonucci & Partners Pietro Rossi
- Chiomenti Giovanni Cristofaro

Wealth management

- Gianni Origoni Grippo Cappelli & Partners -Claudio Grego
- Withersworldwide Sergio Anania
- Caiazzo Donnini Pappalardo & Associati Giulio Tognazzi

Private debt/minibond

- Ashurst Mario Lisanti
- Gattai Minoli Agostinelli Gaetano Carrello
- Allen & Overy Cristinao Tommasi

Financial crime

- Studio Giuseppe Iannaccone e Associati Giuseppe Iannaccone
- DFS Dinoia Federico Simbari Massimo Dinoia
- Cagnola e Associati Fabio Cagnola

MARKET TRENDS

In the recent years, the Banking & Finance market has been particularly dynamic.

Companies' strategic growth through shareholding consolidation, acquisitions, internationalisation and innovation is creating a huge demand for funding, mainly alternative to traditional bank lending.

Market demand has tilted toward requests for "hybrid" products, those which blend different types of financing. To be competitive in this new

climate, firms need to offer clients full assistance on the banking and capital market considerations.

Lending activity has significantly increased. In particular, the market registered growth in leveraged buyout transactions, to which new forms of financing (i.e. direct lending, tailored private placement, asset backed and asset-based financing) have been added, because of the changed regulatory environment. The new opportunities are linked to direct lending and, consequently, to the presence of new players on the market. Easy credit access and lower margins have encouraged almost all investment funds to finance the deals, sometimes using more complex finance structures if compared to the past.

DEBT CAPITAL MARKETS

In past months we have witnessed an increase of work in the debt capital markets, with several deals involving issue of bonds by Italian issuers for the purposes of raising capital from alternative financing sources not authorised to directly lend into Italy. Clients often request to work on the analysis and structuring of potential alternative financing transactions, using the flexibility offered by the Italian securitisation law, as recently restated.

The market also experienced a strong interest by domestic and foreign investors in respect to debt capital market new products and structures such as basket bond and bond-to-securitisation schemes.

Besides, during the last 12 months the relevance of real estate finance transactions and NPLs/structured finance transactions gained further importance, due, respectively, to the strengthening of the Italian economy, and the amendment enacted by the Italian government in respect to the securitisation transactions, aimed at boosting the disposal of NPLs by banks and financial intermediaries. On the NPL side, commercial real estate backed receivables are still the most attractive assets for investors in the Italian market.

FINTECH

FinTech is revolutionizing traditional financial services through technology. It constantly debuts new features and applications/opportunities; for example,. blockchain technology in the financial sector and the implications of FinTech on privacy. New and innovative services are being created to challenge the existing

financial services market. Traditional operators are facing these issues and are forced to gear up to be competitive in the fintech arena.

THE BIGGEST DEALS OF THE YEAR

In 2018, various deals took place that were significant for their size or the lawyers and firms involved.

The "Deal of the Year for 2018" is definitely Project Omega: the partnership between Intesa Sanpaolo and Intrum. This was one of the most important and complex operation in the NPLs arena ever accomplished in Italy.

The deal is a combination of complex financial structures and an industrial joint venture which is, at inception, one of the top three servicers in Italy. The transaction provides the simultaneous assignment from Intesa Sanpaolo S.p.A. and other banks of the group of a portfolio of receivables, the creation of a servicing platform (with the creation of the second servicing player in Italy in terms of assets under management) and the execution of a servicing agreement for the servicing of NPLs receivables owed by ISP and other banks of the group.

Participating firms:

- Chiomenti assisted Intesa Sanpaolo with a team led by partners Carlo Croff and Stafano Mazzotti for M&A and by partner Gregorio Consoli for financial aspects, by partner Giuseppe Andrea Ginnantonio and of counsel Giovanni Carpenzano, with counsel Antonino Guida for taxes, and by partner Alessandro Portolano for regulatory work.
- RCCD advised Intrum, together with co-investor CarVal with a team led by partners Paolo Calderaro, Camilla Giovannini, Tommaso Canepa and Elio Indelicato for financial aspects. The firm also assisted intrum for M&A with a team led by partners Guido Masini and Nicola Caielli.
- Intrum was assisted in tax matters by PwC, with a team composed of Alessandro (partner of PwC TLS), Alessando Turris (partner PwC), Franceso Nuzzolo (partner PwC TLS).
- Orrick assisted Banca IM, HSBC and Credit Suisse with a team led by partners Patrizio Messina and Gianrico Giannesi.
- Legance advised HSBC and Credit Suisse as underwriters of senior securities with a team led by senior partner Andrea Giannelli.

 Freshfields assisted Securitisation Services (Gruppo Banca Finint) in the roles of master servicer, calculation agent and corporate servicer, with a team led by Francesco Lombardo, senior associate.

OTHER IMPORTANT DEALS:

The banks and bond financing of the acquisition of Recordati by CVC Capital Partners

White & Case represented CVC Capital Partners on a $\[\in \]$ 1.3 billion high yield bond issuance in connection with the acquisition of FIMEI S.p.A., which owns approximately 51.8% of the outstanding share capital of Recordati S.p.A. The notes have been issued by Rossini S.à.r.l. in two tranches: $\[\in \]$ 650 million 6.750% senior secured fixed rate notes due 2025 and $\[\in \]$ 650 million senior secured floating rates notes due 2025.

Other advisors:

- Gattai Minoli Agostinelli & Partners with CVC for M&A aspects
- Facchini Rossi & Soci with CVC for tax structuring and due diligence
- Pedersoli Studio Legale
- · with Fimei
- Gatti Pavesi Bianchi with Recordati
- **Chiomenti** with ceo Andrea Recordati for tax aspects
- Toffoletto De Luca Tamajo with ceo Andrea Recordati for labour aspects
- Clifford Chance with the banks

Open Fiber broadband project

Financing of 3.5 billion to support the Open Fiber growth plan for the development of the first Italian ultra-broadband network in fiber optics. This is the largest structured-finance deal in the EMEA area for the development of a fiber-optic network.

Advisor:

- White & Case with Open Fiber
- Lombardi Segni e Associati with CDP Equity
- Gianni Origoni Grippo Cappelli & Partners with the banks
- Ashurst with Banca Europea degli Investimenti
- Ludovici Piccone & Partners took care of the structuring of the deal and followed the fiscal aspects of it

The banks and bond financing of the acquisition

by Selecta AG (controlled by KKR) of Gruppo

Argenta S.p.A. with a concurrent refinancing

of the debt of Gruppo Argenta

The complex refinancing of Gruppo Argenta's debt was carried out, inter alia, by means of the issuance of a high yield bond by the Dutch company Selecta Group B.V. for an amount equal to approximately 1.3 billion euros. Gruppo Argenta acted as guarantor in the context of the financial transaction, including the high yield bond.

Advisor:

- Gianni, Origoni, Grippo, Cappelli & Partners together with Kirkland & Ellis, Simpson Thacher & Bartlett and Ropes & Gray assisted KKR
- Latham & Watkins with the banks
- Maisto e Associati with with the banks in respect to the Italian taxation matters
- **Pedersoli Studio Legale** assisted the vendor Motion Equity Partners

Renegotiation and signing of a new €1.8 billion

Revolving Credit Facilities for Leonardo.

The new RCF was signed by 26 banks, and oversubscribed for €3.6 billion, confirming the interest of the market for Leonardo.

Advisor:

- Clifford Chance with Leonardo
- Linklaters with the banks

UniCredit's first €1.5 billion 5-year Senior

Non-Preferred Notes, the first ever issued in Italy

targeted to institutional investors.

The bond represents the first transaction in Italy following the recent introduction of the new category of Senior Non-Preferred debt (called "strumenti di debito chirografario di secondo livello"), by means of the 2018 Italian Budget Law.

Advisor:

- Allen & Overy with UniCredit
- Clifford Chance with the Joint Bookrunners.

INDEX

Allen & Overy13
Studio Legale Arata e Associati13
Ashurst14
BL – Bonifazi Lovadina14
BonelliErede15
BSVA Studio Legale Associato15
Caiazzo Donnini Pappalardo & Associati16
Studio Campeis16
CBA Studio Legale17
CDRA Comandè Di Nola Restuccia Avvocati17
Chiomenti18
Cleary Gottlieb18
Clifford Chance
CMS20
Crippa Pistochini21
Curtis21
D'Argenio Polizzi22
Dentons
Studio Legale Diodà23
Dla Piper23
Eversheds Sutherland24
EY24
FDL – Studio legale e tributario25
FIVELEX Studio Legale25
Fornari e Associati26
Freshfields Bruckhaus Deringer26
Gattai Minoli Agostinelli & Partners29
Gatti Pavesi Bianchi
Gianni Origoni Grippo Cappelli & Partners30
Giliberti Triscornia e Associati30
GIM Legal31

Giovannelli e Associati31
Grande Stevens32
Grimaldi Studio Legale32
Hogan Lovells33
La Scala Società tra Avvocati33
Latham & Watkins34
Legance34
Linklaters36
Loconte & Partners – Studio Legale e Tributario 36
Lombardi Segni e Associati37
Macchi di Cellere Gangemi37
Molinari e Associati38
Nunziante Magrone38
Orrick39
Orsingher Ortu39
Osborne Clarke40
Paul Hastings40
Pavia e Ansaldo41
Pedersoli Studio Legale41
Puccio Giovannini - Penalisti Associati43
RCCD Studio Legale43
Shearman & Sterling44
Simmons & Simmons44
Studio Legale Avv. Matteo Mangia45
Studio Stella Monfredini45
Tonucci & Partners – Studio Legale Associato46
Visconti Studio Legale46
Watson Farley & Williams47
White & Case47
Withers48
7itialla Associati 48

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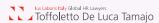
















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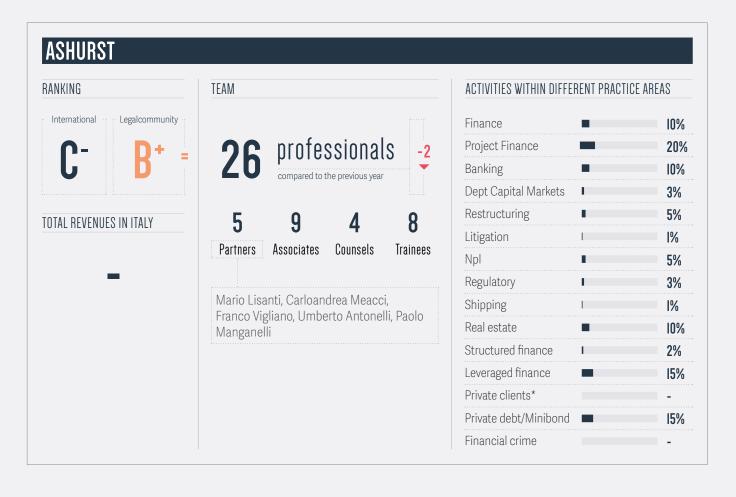




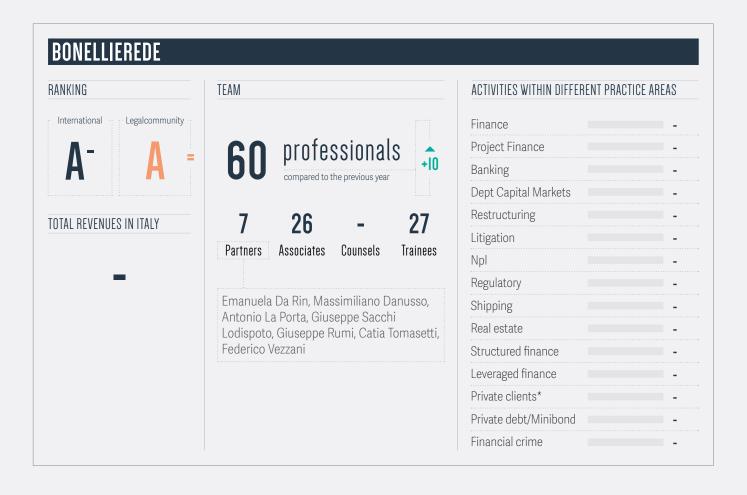
*The list of partners and supporters is updated at the moment of the report publication. Updated list here











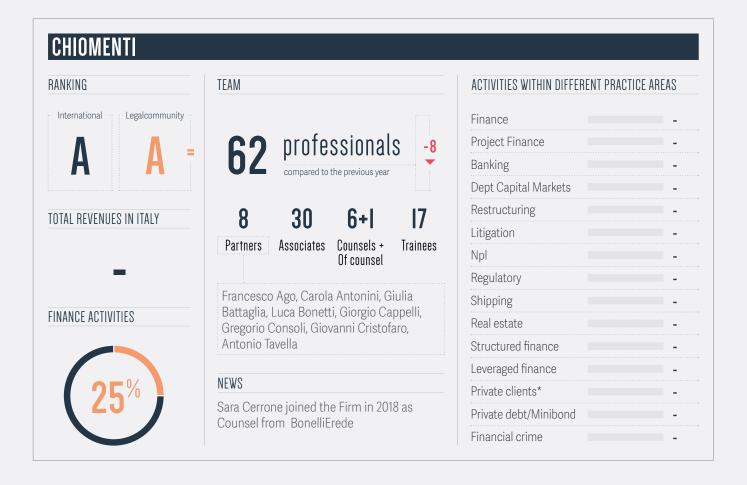
RANKING	TEAM	ACTIVITIES WITHIN DIFFERENT PRAC	TICE AREAS
International Legalcommunity		Finance	10%
D+	professionals	Project Finance	5%
- 6	4 prorossionats	Banking	25%
		Dept Capital Markets	-
TOTAL REVENUES IN ITALY	l 2 - I Partners Associates Counsels Trainees	Restructuring	25%
		Litigation	5%
		Npl ■	5%
-		Regulatory	15%
Marco Lantelme	Marco Lantelme	Shipping	-
		Real estate	5%
		Structured finance	5%
		Leveraged finance	-
		Private clients*	-
		Private debt/Minibond	-
		Financial crime	_







CDRA COMANDÈ DI NOLA RESTUCCIA AVVOCATI **RANKING** TEAM ACTIVITIES WITHIN DIFFERENT PRACTICE AREAS International Legalcommunity Finance 5% professionals Project Finance 10% +2 Banking 15% compared to the previous year Dept Capital Markets Restructuring 20% TOTAL REVENUES IN ITALY 25% Litigation **Partners Associates** Counsels Trainees Npl 5% Regulatory 15% Daniele Iorio, Antonino Restuccia, Carlo Shipping Comandè, Sergio Di Nola FINANCE ACTIVITIES Real estate 5% Structured finance Leveraged finance Private clients* Private debt/Minibond Financial crime



RANKING	TEAM	ACTIVITIES WITHIN DIFFERENT PRACTICE AREAS
International Legalcom	nunity	Finance -
n -	+ IQ professionals	Project Finance -
6 B	+II	Banking -
	Compared to the provided year	Dept Capital Markets -
OTAL REVENUES IN ITALY	4 2 +	Restructuring -
JIAL NEVENUES IN HALI		Litigation -
	Partners Associates Counsel + Trainees Senior	Npl -
-	attorney	Regulatory -
		Shipping -
	Carlo de Vito Piscicelli, Giuseppe Scassellati-Sforzolini, Roberto Bonsignore,	Real estate -
	Pietro Fioruzzi	Structured finance -
		Leveraged finance -
		Private clients*
		Private debt/Minibond -
		Financial crime -



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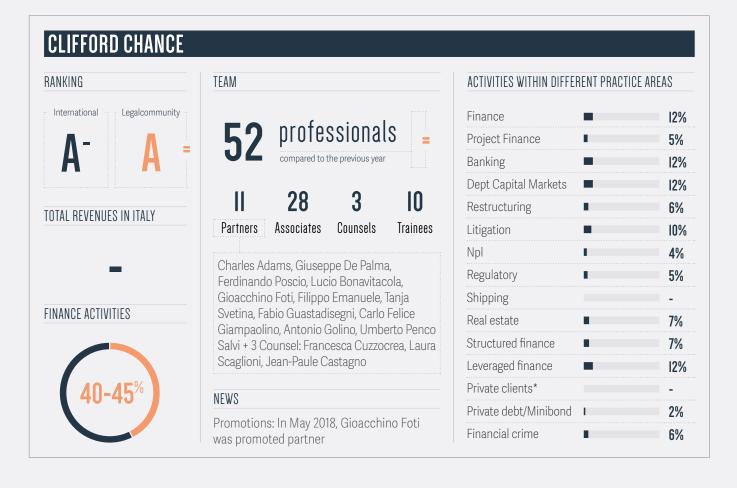


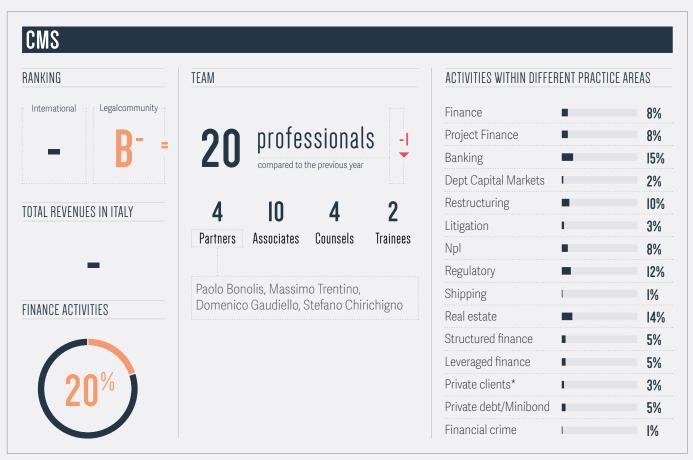




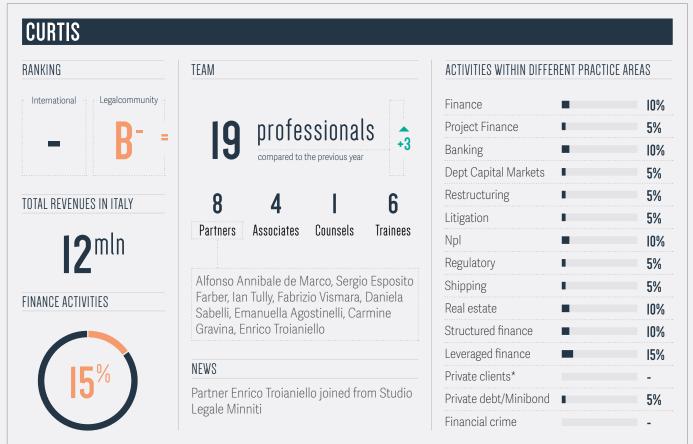






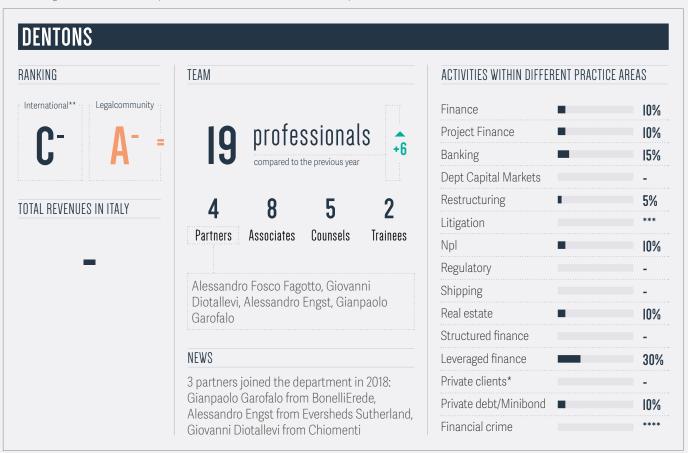








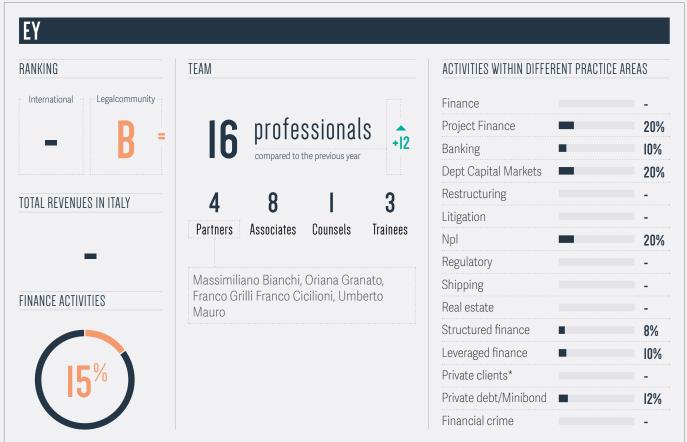
Solo su Legal 500 - *Dedicated department - ****Dedicated White Collar Crime partner

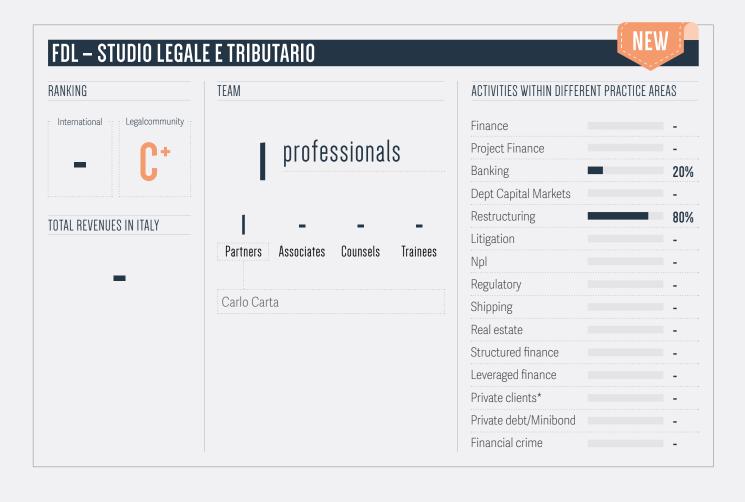




RANKING	G TEAM		ACTIVITIES WITHIN DIFFERENT PRACTICE AREAS	
International Legalcommunity		Finance	6%	
0- 1	12 professionals -14	Project Finance	7%	
L A 1	compared to the previous year	Banking	19%	
	10 15 6 10	Dept Capital Markets	10%	
TOTAL REVENUES IN ITALY	12 15 6 10	Restructuring	18%	
	Partners Associates Counsels Trainees	Litigation	3%	
77 mln		Npl I	3%	
T I I I I I I I I I I I I I I I I I I I	Antonio (Nino) Lombardo, Francesco De Gennaro, Agostino Papa, Ugo Calò,	Regulatory	7% 4% 9% 5%	
	Francesco Ferrari, Vincenzo La Malfa,	Shipping •		
	Luca Magrini, Luciano Morello, Giovanni Luigi Ragnoni Bosco Lucarelli, Federico	Real estate		
	Zucconi Galli Fonseca, Chiara Anceschi,	Structured finance		
	Giuseppe Mele	Leveraged finance	3%	
	NEWS	Private clients*	2%	
		Private debt/Minibond	3%	
	Chiara Anceschi joined from Freshfields, Giuseppe Mele joined from Bonelli Erede	Financial crime I	1%	











^{**} Emiliano Conio passed away on 15 December 2018



LEGALCOMMUNITY WEEK

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10-14 June 2019 - Draft Program - last update March 2019

		Open with registration	International guests only Invit	ation only
MONDA	Y 1	O JUNE	Partners	Address
9:00am 1:00pm		Conference - followed by light lunch: "Innovation, artificial intelligence and legal tech"	Deloitte. Legal Arkadia	Excelsior Hotel Gallia Piazza Duca d'Aosta 9, 20124 Milan
2:30pm 4:30pm		Roundtable	LED *TAXAND	LED Taxand Via Dante 16, 20121 Milan
4:00pm 6:00pm		Roundtable - followed by cocktail: "Workshop on integrated compliance"	## CARNELUTTI	To be disclosed shortly
From 6:30pm		Corporate Counsel Cocktail	Gatti Pavesi Bianchi	Gatti Pavesi Bianchi Piazza Borromeo 8, 20123 Milan
9:30pm 11:30pm		Informal welcome dinner for International Guests		To be disclosed shortly
TUESDA	Y 1	1 JUNE		
9:00am 1:00pm		Conference - followed by light lunch: "Doing Business in Africa and the Middle East"	Accuracy BonelliErede	Excelsior Hotel Gallia Piazza Duca d'Aosta 9, 20124 Milan
1:00pm 3:30pm		Business lunch and roundtable: "Are you ready for sharing? The sharing economy from the inside"	Hogan Lovells	To be disclosed shortly
4:00pm 6:00pm		Roundtable on Arbitration followed by cocktail	WATSON FARLEY & WILLIAMS	The Westin Palace Milan Piazza della Repubblica 20, 20124 Milano
5:00pm 7:00pm		Roundtable: "Safeguarding secrets: how employment law can help companies to protect their most valuable assets - trade secrets"	lus Laboris Italy Global HR Lawyers Toffoletto De Luca Tamajo	Toffoletto De Luca Tamajo Via San Tomaso 6, 20121 Milan
6:00pm 8:00pm		Roundtable - followed by cocktail: "Milan/Paris business relationships"	CastaldiPartners	CastaldiPartners Via Savona 19, 20144 Milan
7:00pm 8:30pm		Best PE Deal Makers Cocktail	Freshfields Bruckhaus Deringer	Freshfields Bruckhaus Deringer Via dei Giardini 7, 20121 Milan
From 8:00pm		Cocktail	TUDIO DI AVVOCATI (STUDIO DI AVVOCATI (STUDIO DI AVVOCATI)	To be disclosed shortly

The draft program continues on the next page









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Open with registration International guests only Invitation only WEDNESDAY 12 JUNE 6:00am Corporate Run & Walk To be disclosed shortly 8:00am 9:00am Conference - followed by closing coffee break: Dla Piper A PIPER "Brexit: consequences and opportunities" Via della Posta 7, 20123 Milan 11:00am PAVIA e ANSALDO Business Lunch: "The perspective of the circular Pavia e Ansaldo 12:30pm 2:30pm economy in Italy" Via del Lauro 7, 20121 Milan Roundtable & light cocktail for General Counsel 5:00pm **Brandstock Legal Gmbh Italy Office** (brandstock & IP Counsel: "The future of IP management and Via Foro Buonaparte 12, 20121 Milano 7:00pm new in-house organization" 6:00pm Discussion: "Cross-border M&A" followed by Legance - Palazzo Legance Legance Via Broletto 20, 20121 Milan 7:30pm cocktail (brandstock **Fabrique** 7:30pm Corporate Music Contest 11:30pm Via Gaudenzio Fantoli 9, 20138 Milan THURSDAY 13 JUNE Gianni Origoni Grippo Cappelli & Partners 8:00am Breakfast on Finance 9:30am Piazza Belgioioso 2, 20121 Milan 9:30am Conference on International M&A **Excelsior Hotel Gallia** 1:30pm followed by light lunch Piazza Duca d'Aosta 9, 20124 Milan 7:15pm Corporate Awards and Gala Dinner To be disclosed shortly 11:30pm FRIDAY 14 JUNE Roundtable: "New professionalisms, 10:00am Lablaw To be disclosed shortly 12:00pm organization and industrial relations" 12:00pm Greetings & departures international guests To be disclosed shortly 2:00pm











23		SSIONAL he previous year	S +3
8	9	-	6
Partners	Associates	Counsels	Trainees
Emanuela Carrello, V	Campari Be alentina Lati	ndrea Calvi, ernacchi, Gae tanzi, Marco ozzi, Lorenzo	etano

Finance	10%
Project Finance	-
Banking =	10%
Dept Capital Markets	10%
Restructuring	20%
Litigation	-
Npl ■	5%
Regulatory I	5%
Shipping	-
Real estate	5%
Structured finance	5%
Leveraged finance	25%
Private clients*	-
Private debt/Minibond ■	5%
Financial crime	-

GATTI PAVESI BIANCHI RANKING International Legalcommunity TOTAL REVENUES IN ITALY FINANCE ACTIVITIES

33		SSIONAL he previous year	
8 Partners	16 Associates	2 Counsels	7 Trainees
(Equity Par Partner) , (Limongelli (Equity Par	ente (Partner rtner), Rocco Guido Saglias (Partner) , G rtner), Stefar tefano Verzo	Ferrari (Equ schi (Partne lianni Marto no Valerio (E	uity r), Andrea glia quity

Finance	5%
Project Finance •	5%
Banking	25%
Dept Capital Markets ■	5%
Restructuring	20%
Litigation	20%
Npl	-
Regulatory I	5%
Shipping	-
Real estate	15%
Structured finance	-
Leveraged finance	-
Private clients*	-
Private debt/Minibond	-
Financial crime	

GIANNI ORIGONI GRIPPO CAPPELLI & PARTNERS RANKING International Legalcommunity FINANCE ACTIVITIES NEWS Eduardo Fiordiliso joined at the beginning of 2018 from Unicredit

TEAM 43 **NUMBER VARIES Partners** Associates Counsels Trainees

Stefano Agnoli, Antonio Auricchio, Paolo Bordi, Matteo Bragantini, Davide Braghini, Federico Busatta, Roberto Cappelli, Augusta Ciminelli, Gabriella Covino, Giuseppe De Simone, Federico Dettori, Eduardo Fiordiliso, Francesco Gianni, Alessandro Giuliani, Paolo Gnignati, Matteo Gotti, Claudio Grego, Emanuele Grippo, Eugenio Grippo, Richard Hamilton, Paolo Iemma, Fabio Ilacqua, Luca Jeantet, Maria Grazia Lanero, Giuseppe Loffreda, Andrea Marani, Luca Mastromatteo, Decio Mattei, Alberto Nanni, GianBattista Origoni, Francesco Puntillo, Ottaviano Sanseverino, Saverio Schiavone, Ettore Scimemi, Magda Serriello, Alessandro Stoppa, Silvio Tersilla, Gianfranco Toscano, Domenico Tulli, Daniele Vecchi, Casare Vento, Daniel Vonrufs, Marco Zaccagnini

Finance	17,2%
Project Finance	**
Banking	19%
Dept Capital Markets ■	9,7%
Restructuring =	15,3%
Litigation	14%
Npl ■	3,2%
Regulatory	5,3%
Shipping I	1,2%
Real estate I	2,2%
Structured finance	4%
Leveraged finance	3%
Private clients*	2,9%
Private debt/Minibond I	3%
Financial crime	-

GILIBERTI TRISCORNIA E ASSOCIATI RANKING TEAM ACTIVITIES WITHIN DIFFERENT PRACTICE AREAS Legalcommunity International Finance 10% professionals Project Finance 5% +2 Banking 15% compared to the previous year Dept Capital Markets 10% Restructuring 10% TOTAL REVENUES IN ITALY Litigation **Partners Trainees Associates** Counsels Npl 15% Regulatory Carmine Oncia, Federico Fischer, Shipping Alessandro Triscornia, Ilaria Zingali Real estate 20% Structured finance 10% NFWS Leveraged finance 5% Partner Carmine Oncia joined in March 2018 Private clients* from Grimaldi Private debt/Minibond

Financial crime

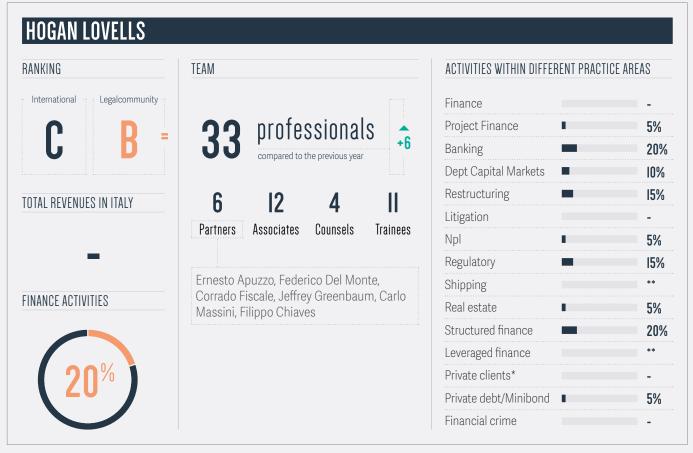
^{**} See Finance



RANKING	TEAM	ACTIVITIES WITHIN DIFFERENT P	RACTICE AREAS
International Legalcomn	nunity ·	Finance	5%
- C+	rofessionals 🚓	Project Finance	10%
	professionals compared to the previous year	Banking ■	5%
		Dept Capital Markets	10%
TOTAL REVENUES IN ITALY	7 5 2 2	Restructuring	10%
		Litigation	5%
	Partners Associates Counsels Trainees	Npl	-
		Regulatory	-
	Michele Mocarelli, Riccardo Pontremoli,	Shipping	-
	Andrea Bartolucci, Fabrizio Scaparro, Ferrante Paveri Fontana, Stefano Traniello,	Real estate	15%
	Giovanni Carcaterra	Structured finance	5%
		Leveraged finance	30%
	NEWS	Private clients*	-
	Partner Riccardo Pontremoli joined the TEAM	Private debt/Minibond	2,5%
	IN 2018 from Bettini Formigaro Pericu	Financial crime	2,5%



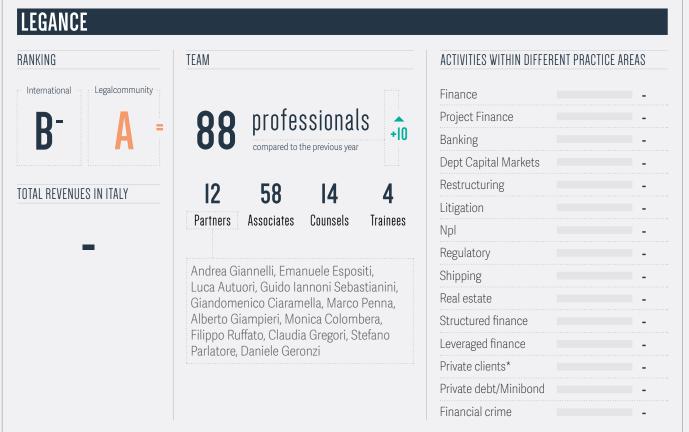
GRIMALDI STUDIO LEGALE **RANKING TEAM** ACTIVITIES WITHIN DIFFERENT PRACTICE AREAS International Legalcommunity Finance 10% professionals -6 Project Finance 5% compared to the previous year 10% Banking Dept Capital Markets 5% 12 Restructuring 5% TOTAL REVENUES IN ITALY **Partners** Associates **Trainees** Counsels 5% Litigation Npl 10% Michael Bray, Francesco Sciaudone, Regulatory 10% Riccardo Sallustio, Davide Contini, Ilario Giangrossi, Giovanni Bocciardo, Sergio Shipping 2,5% Massimiliano Sambri, Luigi Baglivo, Real estate 7,5% Roberto de Nardis di Prata, Giacomo Serra Zanetti, Paolo Rulli Structured finance 10% Leveraged finance 5% NEWS Private clients* 10% 2 new partners joined the firm in 2018: Ilario Private debt/Minibond 5% Giangrossi from Norton Rose Fulbrightand Financial crime Francesco Satta from Pavia & Ansaldo



^{**} See Banking

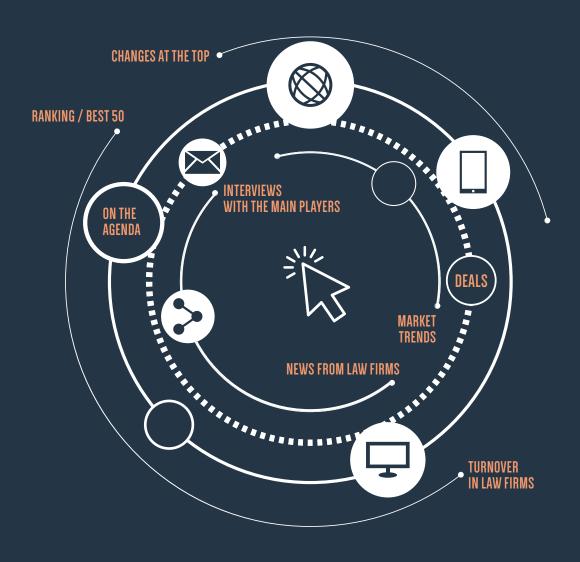








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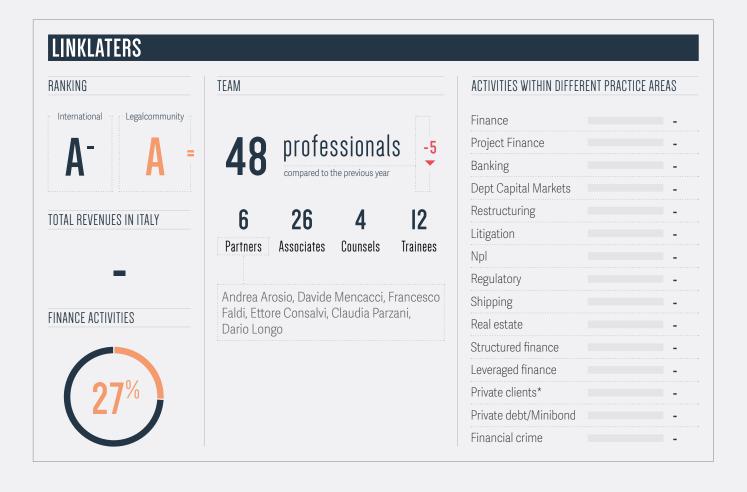












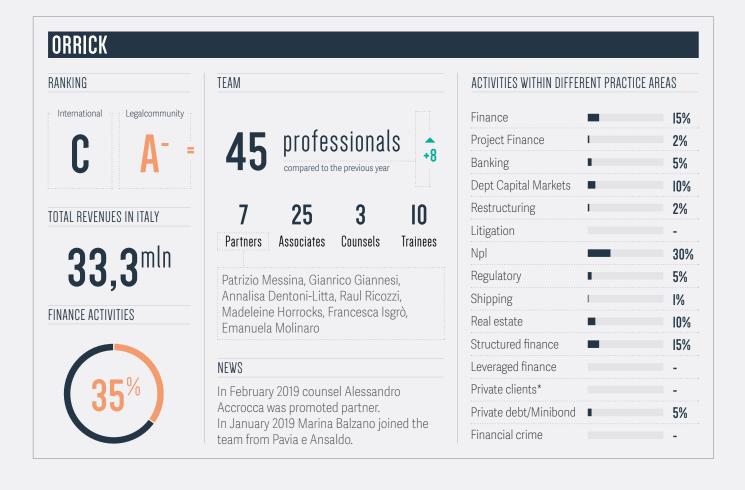
LOCONTE & PARTNERS – STUDIO LEGALE E TRIBUTARIO **RANKING** TEAM ACTIVITIES WITHIN DIFFERENT PRACTICE AREAS International Legalcommunity Finance professionals Project Finance Banking compared to the previous year Dept Capital Markets Restructuring TOTAL REVENUES IN ITALY Litigation **Partners** Associates Counsels Trainees Npl Regulatory Stefano Loconte Shipping Real estate Structured finance Leveraged finance Private clients* 100% Private debt/Minibond Financial crime

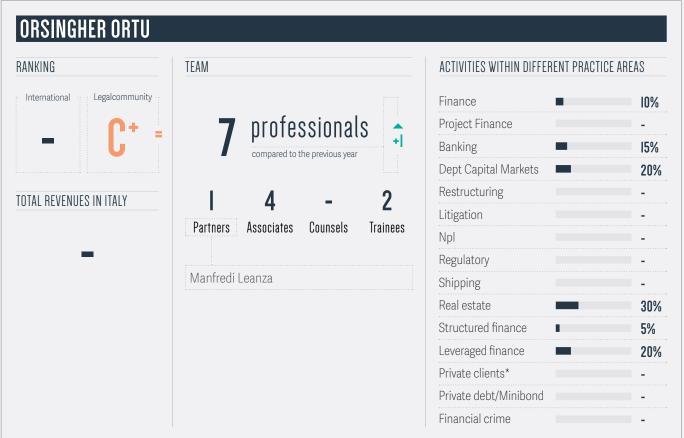


RANKING	TEAM	ACTIVITIES WITHIN DIFFERENT PRACTICE AREAS	
International Legalcommunity	16 professionals compared to the previous year	Finance	10%
		Project Finance	15%
		Banking <	10%
		Dept Capital Markets	-
TOTAL REVENUES IN ITALY	5 7 1 3 Partners Associates Counsels Trainees	Restructuring	10%
		Litigation	20%
		Npl ■	15%
		Regulatory	10%
	Claudio Visco, Simone Rossi, Silvia Dell'Atti, Pietro Fulvio, Antonio Bondesani	Shipping	-
		Real estate	-
		Structured finance	-
		Leveraged finance	-
		Private clients* ■	5%
		Private debt/Minibond	-
		Financial crime	5%



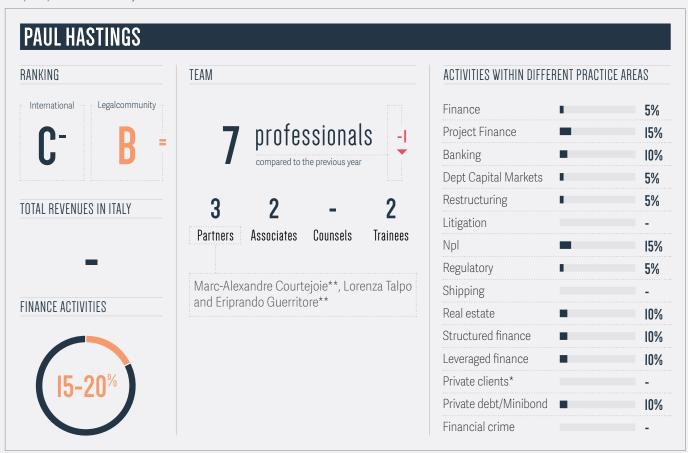
NUNZIANTE MAGRONE RANKING TEAM ACTIVITIES WITHIN DIFFERENT PRACTICE AREAS Legalcommunity International Finance professionals Project Finance Banking 18% Dept Capital Markets Restructuring 18% TOTAL REVENUES IN ITALY Litigation **Partners Associates** Counsels Trainees Npl 19% Regulatory 11% Corrado Rosano, Oscar Podda, Ruben Shipping Pescara, Alessio Lombardo, Priscilla FINANCE ACTIVITIES Real estate 19% Merlino Structured finance Leveraged finance 10% Private clients* Private debt/Minibond Financial crime 5%







** Left the firm in March 2019 to join Gatti Pavesi Bianchi





PEDERSOLI STUDIO LEGALE **RANKING** TEAM ACTIVITIES WITHIN DIFFERENT PRACTICE AREAS Legalcommunity International Finance 15% professionals Project Finance Banking 10% compared to the previous year Dept Capital Markets 3% Restructuring 20% 14 TOTAL REVENUES IN ITALY Litigation **Partners Associates** Counsels Trainees Npl Regulatory 10% Maura Magioncalda, Alessandra De Shipping 1% Cantellis, Consuelo Citterio, Giovanni FINANCE ACTIVITIES Real estate 10% Bandera, Alessandro Zappasodi, Enrico Maria Mancuso, Marcello Magro Structured finance Leveraged finance 20% NEWS Private clients* 1% Enrico Maria Mancuso from Baker McKenzie Private debt/Minibond 5% + Alessandro Zappasodi from Chiomenti Financial crime 5%



Wednesday

12 June



From

7,30 pm

III EDITION

CORPORATEMUSICCONTEST

LEGALCOMMUNITYWEEK

FABRIOUE * Via Gaudenzio Fantoli, 9 • Milan

Want to prove you're not only made of suit and tie?

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Partners







#CorporateMusicContest



RCCD STUDIO LEGALE **RANKING** TEAM ACTIVITIES WITHIN DIFFERENT PRACTICE AREAS Legalcommunity International Finance professionals 1% Project Finance Banking 4% Dept Capital Markets 15% 16 20 Restructuring 5% FINANCE ACTIVITIES **Partners** Associates Counsels **Trainees** 15% Litigation Silvio Riolo, Paolo Calderaro, Michele Npl 20% Crisostomo, Alberto Del Din, Marcello Regulatory 10% Maienza, Guido Masini, Pasquale Shipping Cardellicchio, Gennaro Arcucci, Antonio Azzarà, Morena Bontorin, Nicola Caielli, Real estate 2% Tommaso Canepa, Camilla Giovannini, Elio Structured finance 25% Indelicato, Federico Morelli, Veronica Vitiello Leveraged finance NEWS Private clients* In early 2019, the firm previously known as RCC changed its name into RCCD, Private debt/Minibond 2% welcoming Alberto Del Din as a new name partner along with the other founding Financial crime partners Riolo, Calderaro and Crisostomo. He had already joined the firm in 2017.



RANKING	TEAM	ACTIVITIES WITHIN DIFFERENT PRACTICE AREAS	
International Legalcommunity B+ =		Finance	24%
	professionals compared to the previous year +3	Project Finance	2%
		Banking	8%
		Dept Capital Markets	21%
TOTAL REVENUES IN ITALY	6 20 4 5 Partners Associates Counsels Trainees	Restructuring	5%
		Litigation	3%
		Npl	5%
		Regulatory	— 19%
	Romeo Battigaglia, Davide D'Affronto, Paola Leocani, Nicholas Lasagna, Leonardo Giani, Dario Spinella	Shipping	-
		Real estate	3%
		Structured finance	6%
	NEWS	Leveraged finance I	2%
	Partner Leonardo Giani joined in 2018 from Baker McKenzie	Private clients*	-
		Private debt/Minibond I	2%
		Financial crime	-



^{**}NEW established dec. 2018

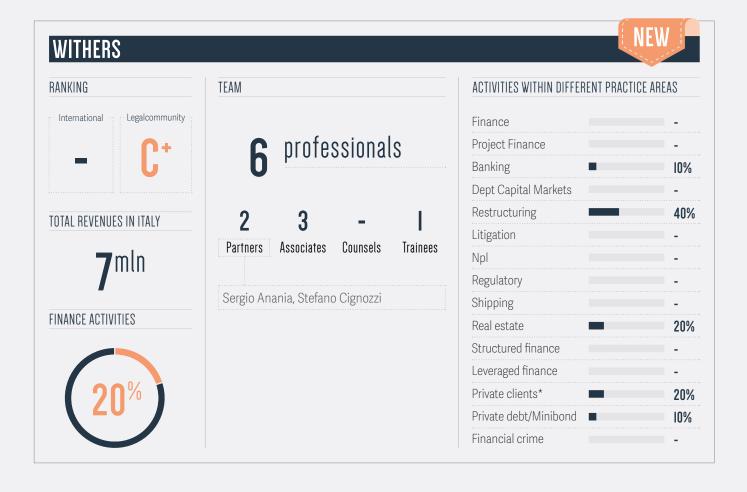




VISCONTI STUDIO LEGALE **RANKING** TEAM ACTIVITIES WITHIN DIFFERENT PRACTICE AREAS International Legalcommunity Finance professionals Project Finance Banking 30% compared to the previous year Dept Capital Markets Restructuring TOTAL REVENUES IN ITALY Litigation 30% **Partners** Counsels Trainees Associates Npl Regulatory Marco Visconti Shipping FINANCE ACTIVITIES Real estate 10% Structured finance Leveraged finance Private clients* 30% Private debt/Minibond Financial crime



RANKING	TEAM	ACTIVITIES WITHIN DIFFERENT PRACTICE AREAS	
C- B+	34 professionals compared to the previous year	Finance* Project Finance Banking	40%
		Dept Capital Markets	40%
TOTAL REVENUES IN ITALY	8 26 Partners Associates Counsels Trainees	Restructuring	-
		Litigation	-
		Npl	-
	Iacopo Canino, Gianluca Fanti, Ferigo Foscari, Paul Alexander, Alessandro Nolet, Michael Immordino, Tommaso Tosi, Giuseppe Barra Caracciolo	Regulatory	-
		Shipping	-
		Real estate	-
		Structured finance	20%
	NEWS	Leveraged finance	-
	2 new partners joined the team in 2018 Alessandro Nolet fromCleary Gottlieb Steen & Hamilton and Tommaso Tosi from Shearman & Sterling	Private clients*	-
		Private debt/Minibond	-
		Financial crime	-



ZITIELLO ASSOCIATI **RANKING** TEAM ACTIVITIES WITHIN DIFFERENT PRACTICE AREAS International Legalcommunity Finance professionals Project Finance Banking 5% compared to the previous year Dept Capital Markets Restructuring 15 TOTAL REVENUES IN ITALY Litigation 35% **Partners Associates** Counsels Trainees Npl 5% Regulatory 35% Luca Zitiello, Fabio Coco, Francesco Mocci, Shipping Benedetta Musco Carbonaro, Ludovica FINANCE ACTIVITIES Real estate D'Ostuni, Federica Malerba, Lorenzo Macchia Structured finance Leveraged finance Private clients* 15% Private debt/Minibond 5% Financial crime



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